



# THE LANTERN

The Official Newsletter of the Northeast region Staff College  
Civil Air Patrol



## ISSUE 1

Saturday, Aug 20, 2016

Joint Base  
McGuire/Dix/Lakehurst  
New Jersey

### DIRECTOR

Lt. Col. James A. Ridley, Sr

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Capt. Debbie Ozer

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### SEMINAR ADVISORS

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Lt. Col. John Flaherty, Asst  
Lt. Col. Tom Carello  
Lt. Col. Don Blumenfeld  
Lt. Col. Thomas Brown

### PROGRAM EVAL

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### EVALUATION OFFICER

Capt. Shirley Miles

## Words of Wisdom about Region Staff Colleges

### PURPOSE

The purpose of the Region Staff College (RSC) is to prepare selected CAP officers to more effectively execute the duties and responsibilities associated with CAP command and staff positions, and to present concepts, methods, and ideas to better accomplish the mission of Civil Air Patrol. It also meets one of the requirements for completion of Level IV in the CAP Professional Development Program.

### OBJECTIVES

The course curriculum is designed to increase your ability to solve problems encountered in daily CAP operations through techniques of leadership, management, oral, and written communications. These skills should prove invaluable to you not only in CAP, but also in your professional and personal activities. Many of these techniques are commonly used in corporate world managerial training.

### SEMINARS

You will be assigned to a "seminar" with up to ten other students. Assignments are based in a number of factors, such as CAP duty assignments and experience, your geographic location, and other considerations. Assignments are intended to allow each student the opportunity to obtain a wider range of ideas and to meet members from different areas. A wonderful chance to meet other CAP members!

### SEMINAR ADVISORS

Most seminar advisors have previously served as a staff member at one or more staff colleges. All have been to a staff college as a student and all have been carefully selected. It is their job to guide and advise the seminar as necessary.

### REQUIREMENTS FOR GRADUATION

Attendance at, and participation in, scheduled activities and events is required for graduation. Exceptions will be made on an individual basis and must be approved by the staff college director.

***ABOVE ALL, DON'T GET NERVOUS ABOUT THE COLLEGE. THIS IS A GROUP ACTIVITY, AND IN ALL LIKELIHOOD, VERY FEW PEOPLE WILL BE EXPERTS, AND VERY FEW WILL HAVE BEEN IN A CLASSROOM SITUATION IN A NUMBER OF YEARS. STICK TOGETHER WITH YOUR CLASSMATES, DO THE BEST YOU CAN, AND ENJOY THE NEW FRIENDS, NEW IDEAS, AND ACTIVITIES YOU WILL FIND AT THE COLLEGE.***

## Welcome from the Director



*Lt Col James Ridley*

**CONGRATULATIONS!!!** You have chosen to take a very important step in your CAP career by devoting a week of your valuable time to improve your managerial and leadership skills. You will have an interesting week of lectures; seminar tasks; social activities; and leadership clinics, all designed to further your professional development in CAP; and your personal career.

What will you learn?

The RSC curriculum includes study in a wide array of areas including Motivation, Human Relations, Team Dynamics, Interpersonal communications, Written communications, Goal Setting, Problem Solving, Leadership, Management, Principals of organization.....training that would cost hundreds of dollars in a corporate setting.

This RSC course is taught by a variety of highly qualified individuals including CAP commanders, Air Force instructors, CAP members who teach professionally and CAP members who are executives in their civilian careers. Each staff member is carefully screened and selected based on their experience.

There will also be some social activities as well as some other opportunities that you might find enjoyable to break up classroom stress.

You will learn to work together toward your final project which will be explained during the College. We hope, on behalf of the staff, that you find this to be the worthwhile activity it is meant to be.

### Important Information

- **Always be on time**....if you are not 5 minutes early you are late.
- **Uniform infringements**.....Police each other. Make sure your uniforms are worn properly
- **Customs and Courtesies**.....Respect the Officers of the School and all service members regardless of branch or service. Respect each other.
- **Speeding, Cell Phones**.....violations on base could cost you and get you expelled from the base.
- **Seat Belts**.....mandatory.
- **Cell phone usage by the driver is not allowed while driving.**
- **Keep off the Grass**.....Use the sidewalks.
- **Respect the American Flag.**
- **Keep your MSA and ID with you at all times.**

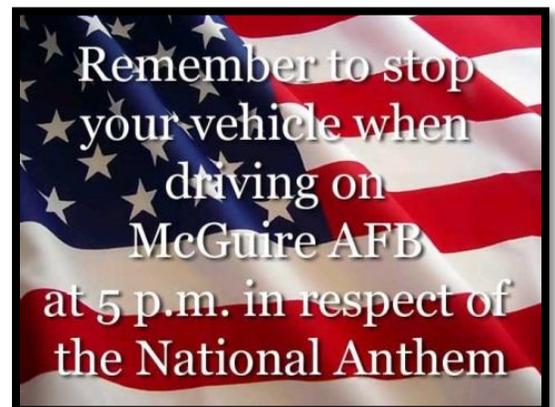


The title "Lamplighter" is awarded to the student that has shown the most enthusiasm, exemplified the spirit of the college and contributed the most to the college.

*—We often wonder how we are perceived and wonder if we are appreciated. The Lamplighter should tell the student how admired they are and that their fellow students recognize their hard work. From the staff's point of view, we will remember the Lamplighter with respect every time we hear their name.*

### Integrity – The Necessary Ingredient

Effective leaders need to possess many important qualities. Vision, enthusiasm, commitment, compassion, and resourcefulness are valuable characteristics. However, foremost and an essential is integrity – doing the right thing when no one is looking. This requires a moral compass, a conscious set of ethics, and the result is honor – a gift you give yourself, and setting a standard of performance and behavior that will



## Joint Base McGuire-Dix-Lakehurst

INTEGRITY - SERVICE - EXCELLENCE

AMERICA'S AIR FORCE



In 1937, the base began as a single dirt-strip runway with a few maintenance and administrative buildings assigned to the Army at Fort Dix, N.J. By 1942, the airfield was supporting World War II efforts. Anti-submarine patrols originated there, and aircraft were crated and flown from the field to European destinations. At one time, parachutists were trained and a secret mission for the development of guided missiles and ground control approach equipment was carried out.

In 1945, it was the western terminus for the return of the wounded from Europe and for the separatees, who were then flown to separation centers throughout the United States. In 1949, title and function of the base changed as it officially became McGuire AFB. The 91st Reconnaissance Wing, Strategic Air Command arrived with RB-29 and B-50 bombers. Later, Air Defense command and the 52nd Fighter Interceptor Wing took over with F-94 and F-86 jet fighters.



In 1954, the 1611th Air Transport Wing and its C-118 transports arrived, under the command of Military Air Transport Service. In 1962, C-135 jet transports were assigned, and C-130s by 1968. During the Vietnam War, McGuire transported troops and supplies to south Vietnam and, in 1973, airlifted prisoners of war from North Vietnam.

During the 1980s, Team McGuire participated in the Beirut Marine barracks bombing airlift, Grenada rescue effort and the invasion of Panama to oust dictator Manuel Noriega. Beginning in August 1990, McGuire units supported Operation Desert Shield, the defense of Saudi Arabia. Aircrews and deployed support members began supporting Operation Desert Storm in January 1991. Combat ceased in February, followed by the massive withdrawal of troops and equipment beginning in March. In May 1991, McGuire aircrews began delivering food and supplies to Turkey under Operation Provide Comfort, supplying Iraqi refugees in southern Turkey and northern Iraq.



On June 1, 1992, McGuire became a major part of the newly activated Air Mobility Command, made up of the former Military Airlift Command and Strategic Airlift Command tanker units. From December 1992 to May 1993, McGuire supported Operation Restore Hope, setting up operations and controlling the flow of aircraft in the peace keeping humanitarian effort in famine-stricken Somalia. In addition, aircrews back at McGuire began airlifting the bulk of the 28,000 military troops and equipment to Somalia.



For the next several months, McGuire people played a critical role in resupply operations, troop movements and eventual redeployment of troops in May 1993. In July 1993, the base was selected to become the East Coast Mobility Center. In conjunction with this announcement, the base received McDonnell Douglas KC-10 Extender tanker/cargo aircraft and close to 1,000 additional people. In December 1993, AMC officials selected McGuire as the site for the new Air Mobility Warfare Center, which opened in June 1994. In September 1994, the 438th AW inactivated, and the 305th Air Mobility Wing was formed. Today, the 305th AMW, along with the 514th AMW (AFRES), the 108th Air Refueling Wing (NJANG), and other tenant units combine to form Team McGuire, an installation with "One Team, One Theme...Mobility."



Fort Dix is named for [Major General John Adams Dix](#), a veteran of the [War of 1812](#) and the [Civil War](#). Construction began in June 1917. Camp Dix, as it was known at the time, was a training and staging ground for units during [World War I](#). The camp became a demobilization center after the war. Between the World Wars, Camp Dix was a reception, training and discharge center for the [Civilian Conservation Corps](#). Camp Dix became Fort Dix on [March 8, 1939](#), and the installation became a permanent Army post. During and after [World War II](#) the fort served the same purpose as in the first World War. It served as a training and staging ground during the war and a demobilization center after the war.

On [July 15, 1947](#), Fort Dix became a [Basic Training](#) Center and the home of the [9th Infantry Division](#). In 1954, the 9th moved out and the 69th Infantry Division made the fort home until it was deactivated on [March 16, 1956](#). During the [Vietnam War](#) rapid expansion took place. A mock [Vietnam](#) village was constructed and soldiers received Vietnam-specific training before being deployed. Since Vietnam, Fort Dix has sent soldiers to Operation [Desert Shield](#), [Desert Storm](#), [Bosnia](#), [Afghanistan](#), and [Iraq](#).

Fort Dix was an early casualty of the first [Base Realignment and Closure](#) process in the early 1990s, losing the basic-training mission that had introduced new recruits to military life since 1917. But Fort Dix advocates attracted Army Reserve interest in keeping the 31,000 acre (130 km<sup>2</sup>) post as a training reservation. With the reserves, and millions for improvements, Fort Dix actually has grown again to employ 3,000. As many as 15,000 troops train there on weekends, and the post has been a major mobilization point for reserve and National Guard troops since the [September 11, 2001 attacks](#) on [New York City](#) and [Washington, D.C.](#)

Fort Dix has completed its realignment from an individual training center to a [FORSCOM](#) Power Projection Platform for the Northeastern United States under the command and control of the [United States Army Reserve](#) Command. Primary missions include being a center of excellence for training, mobilizing and deploying Army Reserve and National Guard units, providing regional base operations support to on-post and off-post active and reserve component units of all services, and providing a high-quality community environment, including 848 housing units, for service members and their families. Fort Dix supported more than 1.1 million mandays of training in 1998. A daily average of more than 13,500 persons live or work within the garrison and its tenant organizations. Fort Dix sub-installations include the Charles E. Kelly Support Facility in [Oakdale, Pennsylvania](#) and the [Devens Reserve Forces Training Area](#) in [Ayer, Massachusetts](#).

In 2005, the [United States Department of Defense](#) announced that Fort Dix would be affected by a [Base Realignment and Closure](#). It will be merged with two neighboring military bases, [McGuire Air Force Base](#) and [Naval Air Engineering Station Lakehurst](#), establishing Joint Base McGuire-Dix-Lakehurst, N.J. This will be the first base of its kind in the United States.

Fort Dix is also home to Fort Dix [Federal Correctional Institution](#), the largest single federal prison in America. It is a low security installation for male inmates located within the military installation. [As of April 5, 2006](#), it houses 4,226 inmates, and a minimum security satellite camp houses an additional 426 male prisoners.

## DAILY SCHEDULE...SUNDAY, 21 AUGUST 2016

Time	What	Location/comments
0800 – 0900	Religious Services (Staff)	ALS facility or base chapel
0900 – 1000	Staff Meeting	ALS Facility
1000 – 1100	Student Check-In and receive College shirts	ALS Lobby
1100 – 1200	Welcome/Introduction, Uniform Discussion, Goals & Objectives	ALS Auditorium – NER Director and Staff
<b>1200 – 1300</b>	<b>LUNCH</b>	DFAC or your choice
1300 - 1400	CAP Strategic Plan Overview	ALS Auditorium – Lt Col Gibbs
1400 – 1500	Leadership: The Art of Influencing	ALS Auditorium – Lt Col Ridley
1500 – 1600	Seminar Task: Leadership Influencing	Seminar Rooms
<b>1600 – 1800</b>	<b>DINNER &amp; Hotel Check-In</b>	DFAC, All American Inn
1800 – 1900	Communicating in the 21 <sup>st</sup> Century	ALS Auditorium – Lt Col Brana
1900 – 2000	Seminar Task	Seminar Rooms

